

9-month 2008
November 11, 2008

Pfleiderer AG

Strength first, growth second



9M/2008
November 11, 2008

Highlights in the first nine months of 2008

- Revenues up 1.0% year-on-year to €1,353m
- EBITDA of €179.7m (13.3% margin) almost at prior-year level (€183.9m)
- 30% rise in cash-flow from operations to €143m (€110m)
- One-off tax impact due to lapsing of 26.9% of loss carry forward
- EPS of 32 Eurocent
- Slowdown in Western Europe
- Eastern Europe with strong sales growth
- Market share gains in weak North American market



9M/2008
November 11, 2008

Key figures for 9M and Q3 2008

Pfleiderer Group €m	9M 2008	9M 2007	Change	Q3 2008	Q3 2007	Change
Revenues	1,353.3	1,340.9	1.0%	436.4	454.7	-4.0%
- International share (in percent)	72.0	70.6	2.0%	72.1	71.0	1.5%
EBITDA	179.7	183.9	-2.3%	60.2	62.9	-4.3%
- EBITDA margin (in percent)	13.3	13.7	-2.9%	13.8	13.8	0.0%
EBIT	87.4	102.7	-14.9%	32.6	32.1	1.5%
EBT from continuing operations	51.0	68.5	-25.5%	28.1	20.5	37.5%
Total EBT	51.0	68.2	-25.2%	28.1	20.3	38.6%
Earnings per share (basic) (€)	0.32	0.55	41.8%	0.22	0.12	83.3%

- Q3 revenue down year-on-year due to plant relocation and decline in sales prices
- Positive €5.4m impact on Q3 EBITDA by due to a purchase price allocation for the Moncure/US plant
- Positive €9m currency effects on Q3 EBT from strengthening USD vs. EUR



9M/2008
November 11, 2008

Income statement Q3

- Sales declined by 4% yoy mainly due to price erosion and La Baie shut down
- Gross margin declined from 29.0% to 25.4% due to cost increases of raw materials
- Massive savings in sales and administration helped to improve operating margin from 7.1% to 7.4%
- EBITDA declined by 4.2% to €60.2m
- Other financial income of €9.2m results mainly from marking to market of USD positions at the reporting date
- The increase of the stake of OEP to over 25% resulted in a write down of €9.6m of tax loss carry forward
- Earned EPS of €0.22, almost double last years figure (€0.12)



9M/2008
November 11, 2008

Total assets increase due to new investments

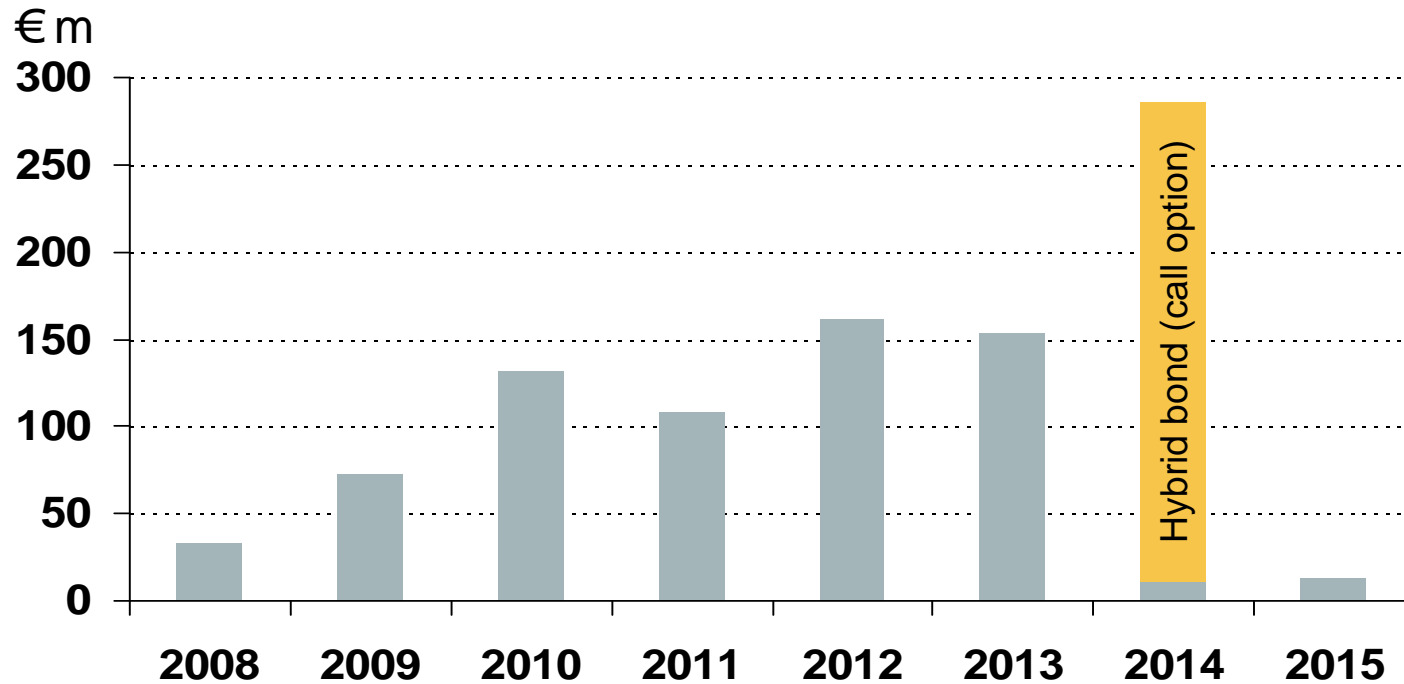
	Sep. 30, 2008	Dec. 31, 2007
	€m	€m
Total assets	2,018	1,921
Equity	773	801
Equity ratio	38.3%	41.7%
Net debt	702	618
Gearing	91%	77%
Operating cash flow	167	175

- Growth in total assets due to investments into new plants, financed by a Schuldschein amounting to €165m
- Cash position up from €17.2m to €53.6m
- Fall in equity due to dividend payment, minority interests, and reduction in hybrid capital
- Gearing at a comfortable level of 91%
- Strong operating cash flow of €167m
- No foreseeable borrowing requirements for 2009



9M/2008
November 11, 2008

Profile of Debt Maturities



As of September 30, 2008



9M/2008
November 11, 2008

9 month segment overview

	Western Europe		Eastern Europe		North America	
	9M/2008	9M/2007	9M/2008	9M/2007	9M/2008	9M/2007
	€m		€m		€m	
Revenues	749.4	741.9	318.6	280.7	311.2	334.3
EBITDA	126.3	115.9	43.1	51.3	21.1	22.9
- EBITDA margin in %	16.9	15.6	13.5	18.3	6.8	6.8
EBIT	88.3	78.2	18.2	34.5	-8.2	-3.6
EBT	61.0	53.2	3.0	29.6	-25.8	-15.1
Capital expenditure	42.5	18.8	55.2	87.2	41.7	13.0

- Sales growth in Western and Eastern Europe
- Western Europe is a stable earnings driver, with a 56% share of consolidated revenues
- Revenues in North America down due to plant closure and exchange rate effects – growth of 3.3% on a comparable basis in local currency
- Earnings in North America unsatisfactory
- Investments in new MDF plant in Russia and in new Moncure/NC location in North America



9M/2008
November 11, 2008

Western Europe: beginning economic slowdown

	Q3/2008	Q3/2007	Change (%)
	€m	€m	
Revenues	233.4	250.5	-6.8
EBITDA	37.4	41.4	-9.7
EBITDA margin in %	16.0	16.5	-3.0
EBIT	24.5	27.6	-11.2
EBT	15.0	17.4	-13.8
Capital expenditure	15.9	9.7	63.9

- Revenue decrease due to weak demand for particleboard and MDF boards
- Prices stabilizing
- Differing performance in Western Europe:
 - France shows good growth
 - U.K. weak in sales due to a sharply declining real estate market
 - Sales growth in Germany in decorative area
- Innovative production technology lowers MDF-production costs by 10%



9M/2008
November 11, 2008

Eastern Europe: margin pressure due to higher raw material costs and overcapacity

	Q3/2008	Q3/2007	Change (%)
	€m	€m	
Revenues	112.5	95.3	18.0
EBITDA	15.0	17.0	-11.8
EBITDA margin in %	13.3	17.9	-25.7
EBIT	6.2	11.4	-45.6
EBT	1.6	9.1	-82.4
Capital expenditure	18.5	24.0	-22.9

- Sales increase due to new MDF plant in Poland and capacity increase in Russia
- Market in Poland is under pressure through overcapacity and strong Zloty
- Raw materials continue to drive costs, but cost-cutting program will save €27m this year
- Business in Poland might benefit if recent weakness of Zloty continues



9M/2008
November 11, 2008

North America: revenues down due to La Baie closure

	Q3/2008	Q3/2007	Change (%)
	€m	€m	
Revenues	100.8	113.3	-11.0
EBITDA	11.1	6.6	68.2
EBITDA margin in %	11.0	5.8	89.7
EBIT	5.0	-4.7	-
EBT	-1.1	-8.9	-
Capital expenditure	32.8	3.1	-

- North American demand still declining
- Fall in revenues due to La Baie plant closure and exchange rate effects
- New plant in Moncure contributed with €5m to sales
- Positive EBITDA impact of €5.4m due to a purchase price allocation for the Moncure plant
- Market share in flooring up from 16% to approx. 30% year-on-year
- Laminate flooring sales in local currency up by 12% yoy



9M/2008
November 11, 2008

Our industry – current trends

Western Europe

- Productivity gains secure margins
- Demand in Germany still robust, weakness elsewhere
- Limited pricing power

Eastern Europe

- Raw material prices stabilizing
- Price pressure through overcapacity, however weaker zloty is helping demand
- Continued growth in sales and earnings in Russia

North America

- Volume growth despite weak market environment
- Market share gains in laminate flooring and panels
- Price increases implemented for 2H08



9M/2008
November 11, 2008

Conclusion

- Economic slowdown also beginning to have an impact on Western Europe
- Cost cutting has priority over growth
- Strong operating cash flow supports business model
- No foreseeable financing needs for next year
- No detailed business outlook due to uncertain economic development



9M/2008
November 11, 2008

Disclaimer

This document has been prepared by Pfleiderer AG (the "Company") solely for use as a presentation and is furnished only to you solely for your information and may not be reproduced or redistributed or published, in whole or in part, to any other person, for any purpose.

This document constitutes neither an offer to sell or issue nor a solicitation to buy, acquire or subscribe any securities of the Company, and neither this document nor anything contained herein nor the fact of its distribution shall form the basis of or be relied upon in connection with any contract or commitment whatsoever. In particular, these materials are not an offer for the sale of securities or an invitation to purchase any securities in any jurisdiction, in particular in the United States. The securities of the Company have not been registered under the United States securities laws and may not be offered, sold or delivered within the United States or to or for the account or benefit of "U.S. persons" (in the meaning of Regulation S of the US Securities Act of 1933 as amended from time to time) absent from registration under or an applicable exemption from the registration requirements of the United States securities laws. Neither this document nor any copy of it may be taken or transmitted into the United States nor distributed in the United States. Any failure to comply with this restriction may constitute a violation of the U.S. securities laws.

This document is being distributed in the United Kingdom only to investment professionals falling within article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (the "Order"), high net worth companies and other persons to whom it may be lawfully communicated falling within article 49(2)(a) to (d) of the Order. The distribution of this document in other jurisdictions may also be restricted by law, and persons into whose possession this document comes should inform themselves about, and observe, any such restrictions.

Whilst reasonable care has been taken to ensure that facts stated herein are accurate and that the opinions contained herein are fair and reasonable, this document is selective in nature and is solely intended to provide an introduction to, and overview of, the business of the Company. Where any information and statistics are quoted from any external source, such information or statistics should not be interpreted as having been adopted or endorsed by the Company as being accurate. Certain statements in this presentation constitute forward-looking statements and information, including statements regarding the group's (i.e. the Company and its subsidiary undertakings) financial position, business strategy, plans and objectives of management for future operations. Particularly those statements which contain the words "expects", "looks forward to", "anticipates", "intends", "plans", "believes", "seeks", "estimates", "will" and similar expressions, reflect the Company's current expectations and are based on certain assumptions and are, therefore, subject to risks and uncertainties that may cause actual results to differ materially from the forward-looking statements. The forward-looking statements, including assumptions, opinions and views of the Company or cited from third party sources, contained in this presentation are solely based on current opinions, plans, estimates, assumptions and forecasts which are uncertain and subject to risks. A multitude of factors, many of which are beyond the Company's control, affect the Company's operations, performance, business strategy and results and can cause actual events to differ significantly from any anticipated development. None of the Company or any of its shareholders or subsidiary undertakings or any of such person's representatives, advisors or employees guarantees that the assumptions underlying such forward looking statements are free from errors nor do they accept any responsibility for the future accuracy of the opinions expressed in this presentation or the actual occurrence of the forecasted developments.

The information contained in this document has not been independently verified. No representation or warranty (express or implied) is made as to, and no reliance should be placed on, any information, including projections, estimates, targets and opinions, contained herein, and no liability whatsoever (in negligence or otherwise) is accepted as to any errors, omissions or misstatements contained herein, and, accordingly, none of the Company or any of its shareholders or subsidiary undertakings or any of such person's representatives, advisors or employees accepts any liability whatsoever arising directly or indirectly from any use of this document or its content or otherwise arising in connection with this document. By accepting this presentation you acknowledge that you will be solely responsible for your own assessment of the market and the market position of the Company and that you will conduct your own analysis and be solely responsible for forming your own view of the potential future performance of the Company's business.

This document speaks as of November 11, 2008. Neither the delivery of this presentation nor any further discussions of the Company with any of the recipients shall, under any circumstances, create any implication that there has been no change in the affairs of the Company since such date.



9M/2008
November 11, 2008

Contact

Pfleiderer AG
Ingolstädter Str. 51
92318 Neumarkt

Lothar Sindel
Head of Investor Relations
Tel.: + 49 (0) 91 81 / 28 8044
Fax: + 49 (0) 91 81 / 28 60 6
E-Mail: lothar.sindel@pfleiderer.com

Pfleiderer AG

Strength first, growth second